



COMMUNITY REPORT  
UNIVERSITÉ LAVAL

2017-2018

ULaval  
Pride that Inspires



UNIVERSITÉ  
LAVAL



---

## Table of Contents

Message from the Rector	5
Human Perspectives	6
Experience	8
Engagement	12
Excellence	16
Ulaval's one-of-a-kind facilities and a world of services	21
Recognition	22
Humanity...	24
...to Humanity	25
Gathering Force	26
Financial Statements	27
Some benchmarks	28
Governance	30

ENSEMBLE  
L'AVENIR



---

### MESSAGE FROM THE RECTOR

It was a banner year for the vibrant, dynamic, and innovative Université Laval community in 2017–2018. Students, researchers, and staff cut a swath through the academic world both in education and research, adding lustre to the university's name and setting it truly apart. Their courage and determination made the university more attractive and more in step with the times. They are an inspiration and source of pride. Here are some of their stories.



Rector,  
Sophie D'Amours

# ULaval

## Human Perspectives

ONE OF UNIVERSITÉ LAVAL'S  
1,600 PROFESSORS

---

**SYLVAIN MOINEAU,  
ÉTOILE MONDIALE**

Sylvain Moineau is the microbiologist behind a discovery that brought about a worldwide revolution in how genomes can be edited and studied, thus opening up those fundamental compendia of life. He's a trailblazer in biotech, on the list of the "World's Most Influential Scientific Minds" for the fourth year in a row, and a recipient of the John C. Polanyi Award for research.



"The Department of Biochemistry, Microbiology, and Bioinformatics at the Faculty of Science and Engineering has excellent programs, which is why we're able to recruit top-notch graduate students for our research projects."



"With the financial support I obtained from Université Laval and other sources, I had the opportunity to travel to Venice in September and represent my nation, the Huron-Wendat, before an international audience at the 16th Venice Architecture Biennale."

ONE OF THE  
UNIVERSITÉ LAVAL'S  
43,000 STUDENT  
MEMBERS

---

**GREGORY BRAIS SIOUI,  
ÉTUDIANT ENGAGÉ**

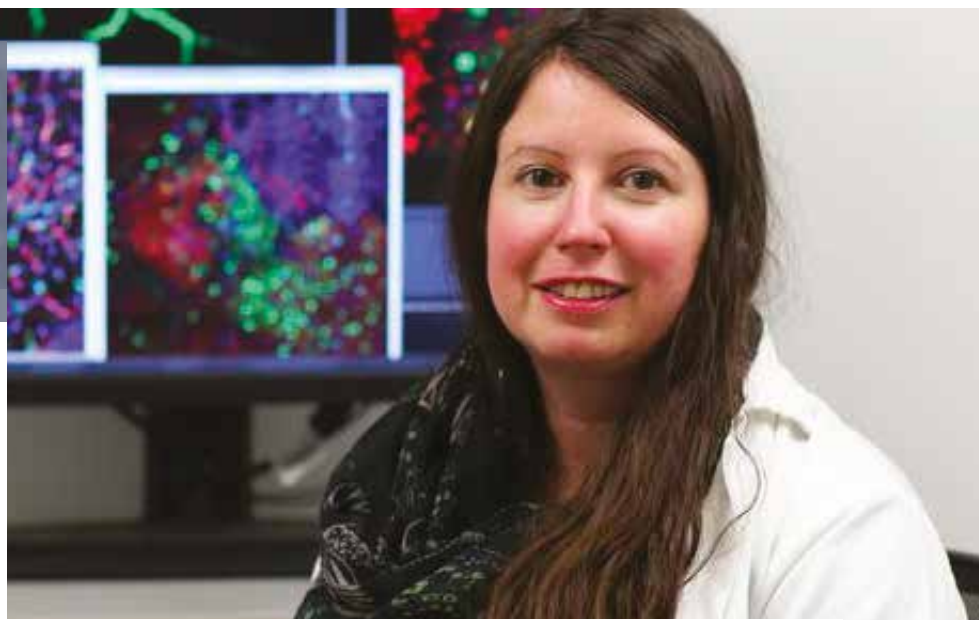
Gregory Brais Sioui has a master's degree from Université Laval's School of Architecture and represented the Huron-Wendat Nation on behalf of Canada at the Venice Biennale, the world's biggest architectural event.

**ONE OF THE THOUSANDS  
OF TRANSDISCIPLINARY  
RESEARCH LEADERS  
AT UNIVERSITÉ LAVAL**

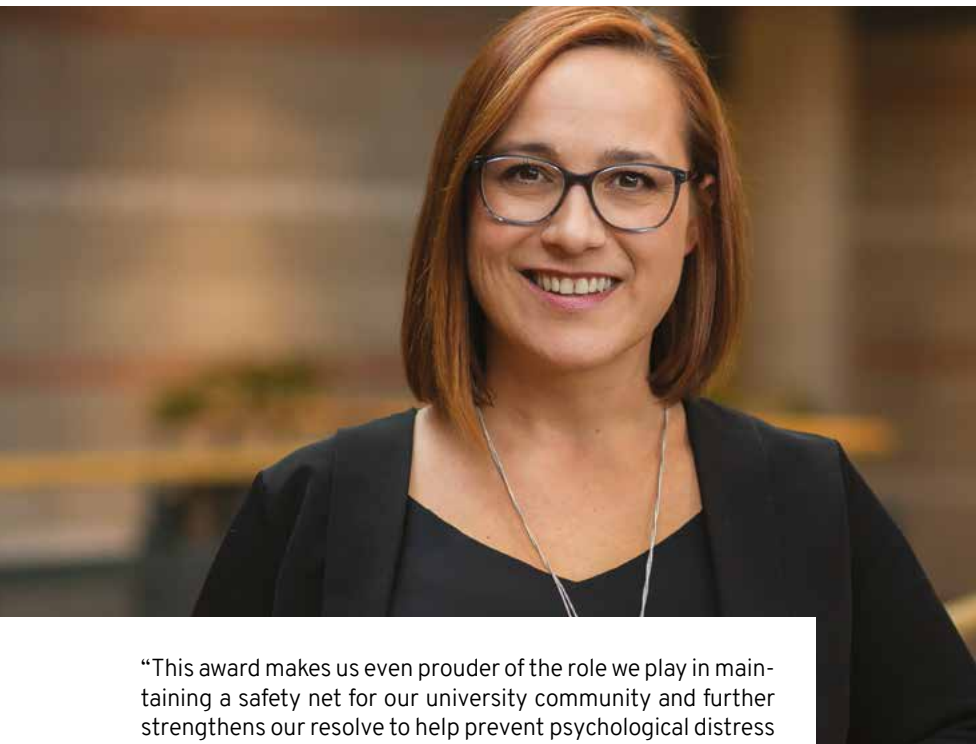
---

**CAROLINE MÉNARD,  
PROFESSEURE INSPIRÉE**

Caroline Ménard is a professor at the Sentinel North project known for a series of breakthroughs in the study of chronic stress, which drew on photonics, neurobiology, behavioural studies, and northern research.



“Université Laval provides a stimulating environment for training the highly skilled personnel I need for my multidisciplinary research program on the interactions between complex systems: the brain, the neurovascular system, the immune system, and the intestinal microbiota.”



**ONE OF 10,000 STAFF  
MEMBERS AT THE HEART  
OF UNIVERSITY LIFE**

---

**MARIE-CLAUDE BÉDARD,  
INTERVENANTE D'EXCEPTION**

Marie-Claude Bédard is one of two coordinators responsible for Université Laval's suicide prevention committee, which was honoured as the leading suicide prevention organization in Québec in 2017-2018.

“This award makes us even prouder of the role we play in maintaining a safety net for our university community and further strengthens our resolve to help prevent psychological distress among students.”

# ULaval

## Experience

The projects, internships, simulations, and explorations going on at Université Laval compose a distinctive ecosystem of education, research, and work, anchored in its community and wired into the global system. Consider these amazing human and digital creations attesting to the unforgettable experience of the university community.

### FUTURE STUDENT CENTRE

The Future Student Centre is a fresh, welcoming, and energizing space designed for the coming crop of students arriving from CEGEP or the workforce. It has a complete resource centre, private meeting rooms, a multimedia room, kids corner, digital admission desks, and a comfortable waiting room.





---

## 28,000 SQUARE FEET FOR SCIENCE

The sciences get a boost with 28,000 square feet of new lab space for hands-on learning, including a number of programs available nowhere else in Canada. It's a thorough upgrade that gives 800 engineering and science students the benefit of state-of-the-art lab facilities at the Alexandre Vachon Building. They're designed for the next generation of researchers with high-tech equipment and a setup that promotes collaboration and the acquisition of cross-curricular skills.



---

## MOOT COURT'S BLEEDING EDGE

Mastering the law and the courtroom live and in person—the new moot court law teaching lab has videoconferencing and document cameras as well as video and audio recording. The room is among the best equipped on campus and can go fully paperless, giving future law students a great introduction to digital justice issues and preparing them for a role in Québec's digital justice revolution.



---

### OPERA IN A HISTORIC SETTING

The voices of opera students filled the historic ballroom of the Le Château Frontenac this past March. Trained by leading musicians, singers from the university's Atelier d'Opéra dazzled the audience in Emmanuel Chabrier's *L'Étoile*—a beautiful, operatic contribution to the iconic hotel's 125th anniversary.



---

### ASTRONOMY 40 KM UP

Physics professor Simon Thibault aims high when he teaches astronomy. Thanks to a partnership between the Canadian Space Agency and the French National Centre for Space Studies, he has groups of students test astronomical instruments at an altitude of 40 km on platform carried aloft by stratospheric balloon.



---

## A SAFE, RESPECTFUL CAMPUS

Université Laval is providing more resources for victims, more guidelines for university activities, and more preventative action throughout the community. Dozens of workers are being mobilized to roll out the university's new anti-sexual violence policy. It's a big step towards a safe, respectful on-campus environment.



---

## LIVING LABORATORIES SERVING THE COMMUNITY

A truly multidisciplinary initiative: chefs, consumers, product development experts, nutritionists, and entrepreneurs all brought together by the Nutrition and Functional Foods Institute, creating living laboratories to spark new business ideas for the benefit of the entire community.



# ULaval

## Engagement

Members of the university community respond powerfully to the important challenges faced by society and the world. With new ideas. In solidarity. With courage and sincere, sustained commitment. Their stories speak volumes about their civic and community engagement. They are Université Laval's ambassadors.

---

### 180 SECONDS TO SAY IT ALL

The talk Damien Mathis delivered in September 2017 was gripping—inspiring enough for second spot on the podium at the international final of the 180 Second Thesis competition in the Belgian city of Liège. Damien's accomplishment is the natural outgrowth of his passion for making science accessible and talking to people. As a Université Laval international ambassador, he shares his scientific knowledge in talks, videos, and with people he meets.



---

### FASHION FOR A BETTER WORLD

PharmAIDE is a committee of students who want a better world, both overseas and right next door. Their PharmAIDE Fashion Show brings together volunteers, partners, the Faculty of Pharmacy, and the public in a fundraiser to support Pharmacists without Borders Canada's work in Haiti and Benin.



---

## ENTREPRENEUR BEARING BREAKTHROUGH BACTERIOCIN

Master's student Laurent Dallaire is the founder of Innodal Laboratories, which produces the first-ever bacteriocin approved by Health Canada for listeria prevention in food. He followed up on that success story with another preservative for the food industry, a patent, and a sackful of partnership and technology awards. A stream of new ways to enhance food safety all over Canada.



---

## BETTER ACCESS TO DENTAL CARE

Students in the Doctorate of Dental Medicine program used physical activity to raise dental hygiene awareness among children and teens with conditions such as ASD or Down syndrome. They then all headed to clinic for a free dental checkup from the dentists-in-training, an initiative designed to further broaden access to dental care.



---

## UVAVAL EXPERTS NEXT DOOR TO THE G7

International Studies director Louis Bélanger brought together 30 experts from the G7 member countries to prepare for the G7 summit in Charlevoix with a summit of their own, under the name Think7. They brought science and hard data to bear on the big global issues, drafting a declaration with numerous recommendations relating to human development, digital and data security, progressive trade, sustainable growth, and fairer tax systems.



---

## FROM WELLNESS TO QUALITY CARE

Michel Sarrazin Palliative Care Home and the Faculty of Nursing have partnered on a new workplace wellness program. An essential aspect of training caregivers who are healthy, motivated, and able to provide quality end-of-life care to Québec's aging population.



---

## PROTECTING NORTHERN CARIBOU

Institut nordique du Québec and Caribou Ungava's online interactive map shows interactions between mining development, caribou herd migration, and land use by Indigenous communities in Québec's North. It's a great new way for mining companies and government to see the effects of development projects on northern ecosystems and communities and will contribute to the production of better impact assessments.



---

## ON BOARD FOR THE SCHOOL OF THE FUTURE

Forty students in architecture and education are hard at work on an ambitious project to reimagine public schools as places to be proud of. It's called Laboratory School (Lab-école). It's the brainchild of volunteers Pierre Thibault, Pierre Lavoie, and Ricardo Larrivée and its aim is to create healthy and inspiring environments for the benefit of students, teachers, and the whole community.



# ULaval Excellence

Université Laval is an effective, modern, networked institution pursuing excellence in all facets of its mission. Top talent is set free to live its dreams and leaders groomed to make a difference in society. Here are some of our brightest stars in teaching and research.

---

## THE NEW ALL-DIGITAL *LE FIL*

Université Laval's weekly *Le Fil* has served the university community since 1965. In September 2018 it went digital. The new business model responds to a shift in the way people get their news while also furthering the university's sustainability goals. News from the university, now updated in real time, serves as the flagship for *ULaval Nouvelles*, an all-new online information platform.

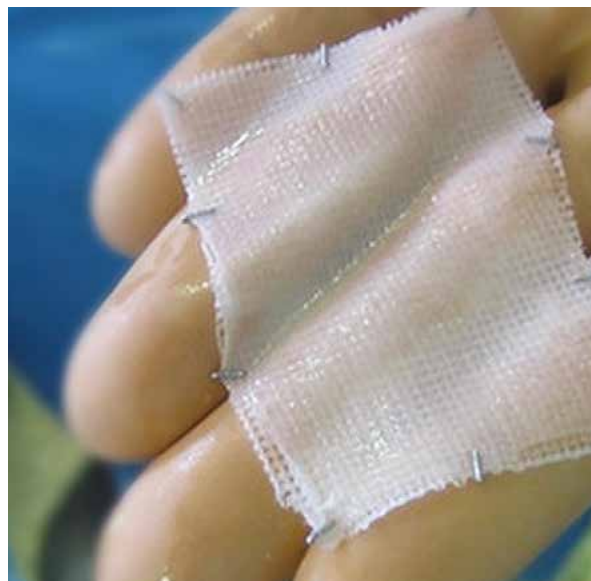




---

### **LONG-TERM HELP FOR MAJOR-BURN VICTIMS**

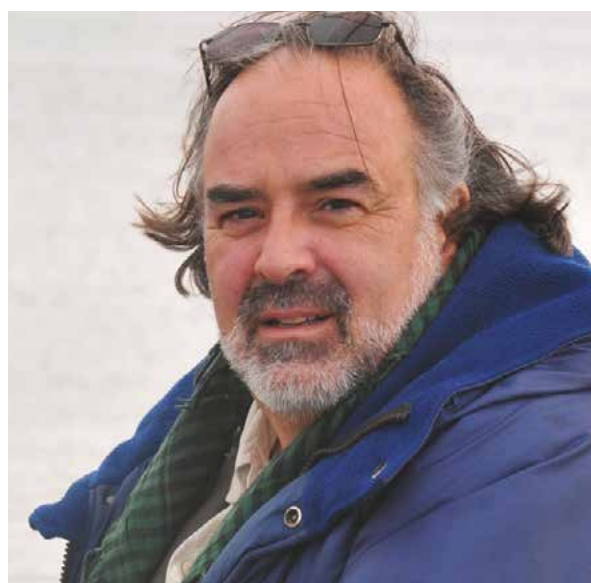
A revolutionary therapy for major burns was developed by researchers, including ULaval professor Lucie Germain, at the Experimental Organogenesis Research Centre. The new skin grafts use stem cells and deliver better long-term results for patients. The Centre team is treating more major burn victims every day with this new skin, turning medical advances into new hope for many patients.



---

### **FIGHTING THE UNEQUAL STATUS OF INDIGENOUS PEOPLES**

G rard Duhaime has devoted his career to improving the lives of Indigenous people in the North. His research has shown how to formulate public policies that could reduce inequality and help Indigenous communities take charge of their own destinies. His work has received much high-level recognition, including being made Member of the Order of Canada in 2018.



---

## WORLD CHAMPIONS IN BUSINESS ADMINISTRATION

Andreea Milasan, Lucie Lahaye, and François-Olivier Côté scored big at the Global Business Challenge in Brisbane, Australia, in 2018. The team of MBA students pitched a platform to break down silos between municipal programs and a system of incentives for municipal residents who take part in energy-saving and sustainability programs.



---

## SCHOOL SUCCESS UNDER THE MICROSCOPE

Université Laval's Research Laboratory on Social Relationships, Motivation, Success, and Persistence in School is the only facility of its kind in Canada, examining the behaviour of children, teens, and parents in fine detail. It's a key resource for campus research teams that's also open to the student community and international collaborations—a state-of-the-art centre in our search to understand the relationships between kids and the pivotal figures who influence their educational paths.



---

## LEADERSHIP AND INNOVATION IN OPTICS AND PHOTONICS

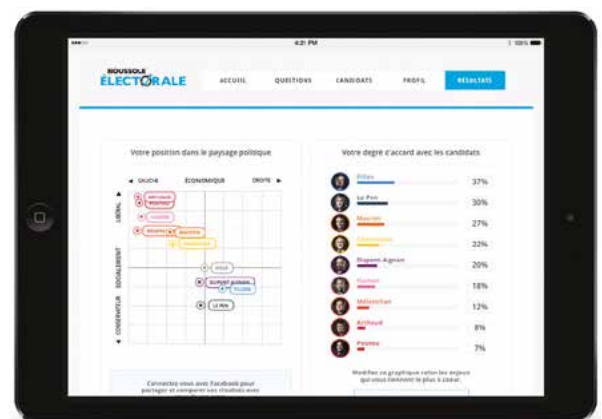
First off, Sophie Larochelle, Younès Messaddeq, and Leslie Rusch developed a new and more powerful generation of fibre-optics at the Centre for Optics, Photonics, and Lasers. Then, working under the auspices of the CERVO Brain Research Centre, Yves De Koninck, Daniel Côté, Benoît Gosselin, Younès Messaddeq, Michel Piché, and Réal Vallée received the Brockhouse Award for their microscopic probe designed to observe brain responses. The breakthroughs both built on Université Laval's status as a leader in optics and photonics.



---

## A COMPASS THAT HELPS VOTERS FIND THEIR WAY

Vote Compass from Vox Pop Labs has been catalyzing civic engagement around the world by showing how public opinion lines up with the positions of political parties. Political science professor Yannick Dufresne is advisor to Vox Pop alongside his work on the political use of social media in the age of big data, once again combining the social sciences, politics, and the evolution of the electorate.



---

## JOINING FORCES TO BEAT THE LABOUR SHORTAGE

The Capitale-Nationale Regional Higher Education Hub brings together 19 education, health, and business partners to find solutions to the current shortage of skills and workers. The group's work attracting, developing, and retaining top local and international talent will bring big payoffs all through the Québec City area.



---

## SCHOOL ARCHITECTURE SO EVERYONE CAN SUCCEED

Schola is Québec's platform for expertise in school architecture. Its mission is to support, guide, and produce documentation for the renovation and modernization of the province's elementary and secondary schools. This involves everything from conducting wide-ranging studies to providing online aids for decision making, all in the interest of giving learners and other education actors school environments conducive to academic success and well-being.

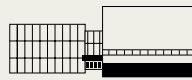


## UlaVal's one-of-a-kind facilities



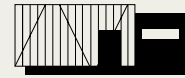
**\$83.5 million**

The budget for the building to house the Institut nordique du Québec, focal point for the province's leading lights in research on the North.



**\$2 million**

Budget for the new multidisciplinary sports clinic, five times the size of its predecessor and the new Canadian standard in sports medicine.



**\$21.5 million**

The Big Data Research Centre, a major data processing hub, houses the latest next-generation technology.

## A world of services at ulaval



### THE LIBRARY: KNOWLEDGE WITHOUT BORDERS

A lively study and research community—the library is a living space managed by a team of professionals currently implementing a new, shared, interuniversity service platform.



### EDUCATION THAT'S GEARED TOWARD LIFELONG LEARNING

A constantly evolving curriculum of 1,000 distance learning courses and flexible training options, including university certifications adapted to the real-world needs of business analysts and project managers.



### AN INCLUSIVE TEACHING APPROACH

ULaval's flexible teaching approach respects student diversity and the needs of students with disabilities. Courses have been rethought and methods of teaching, learning, and evaluation expanded—without comprising on standards.

# ULaval

## Recognition

Get to know the people who've received honorary doctorates from Université Laval, the university's highest honour.

2018



**Paule Beaugrand-Champagne**  
President of the Québec Press Council  
*Honorary Doctorate in Communications*



**Brigitte Coutu**  
CEO of RICARDO Media Inc.  
*Honorary Doctorate in Nutrition*



**Koen De Winter**  
Designer Honorary  
Doctorate in Design



**André Kabasele Mukenge**  
Rector, Université Notre-Dame du  
Kasai, Democratic Republic of Congo  
*Honorary Doctorate in Theology*



**Robert Samuel Langer**  
Professor at the Massachusetts  
Institute of Technology  
*Honorary Doctorate in Pharmacy*



**Ricardo Larrivière**  
Chairman of the Board and Executive  
Chef of RICARDO Media Inc.  
*Honorary Doctorate in Nutrition*



**Peter Libby**  
Cardiologist at Brigham and Women's  
Hospital and Professor of Medicine  
at Harvard Medical School  
*Honorary Doctorate in Medicine*



**Pauline Marois**  
Politician and Premier of Québec  
(2012-2014)  
*Honorary Doctorate in Social Work*



**Claude Panaccio**  
Professor Emeritus, Department  
of Philosophy at UQAM  
*Honorary Doctorate in Philosophy*

2017



**Alain Bouchard**  
Chairman and CEO, Alimentation  
Couche Tard Inc  
*Honorary Doctorate in Consumer Sciences*



**Tanya Tagaq Gillis**  
Throat singer, experimental musician,  
visual artist  
*Honorary Doctorate in Music*



**David G. Barber**  
Professor, University of Manitoba  
*Honorary Doctorate in Science*



**Alain Lemaire**  
Executive Chairman of the Board  
of Directors, Cascades  
*Honorary Doctorate*



**Shoo Kim Lee**  
Professor of Paediatrics, Obstetrics  
& Gynaecology and Public Health,  
University of Toronto  
*Honorary Doctorate in Medicine*



**Michael Joseph Piore**  
Economist and professor of economics  
and political science, Massachusetts  
Institute of Technology



**Carolyn Muriel Shields**  
Professor - Educational Leadership &  
Policy Studies, Wayne State University  
*Honorary Doctorate in Administration  
and Education Policies*



**L'honorable Rosalie  
Silberman Abella**  
Judge, Supreme Court of Canada  
*Honorary Doctorate in Law*



**Sally Elizabeth Thorne**  
Academic nursing teacher, University  
of British Columbia  
*Honorary Doctorate in Nursing*

# ULaval

## Recognition

The best in the world. Personal favourites. They are the ones who inspire us, who fire our imaginations. Established leaders or rising stars, they make us proud to be part of Université Laval's world-wide community.



---

**CHRISTIAN LANDRY**  
Evolution Revolutionary

Christian Landry's work landed on Québec Science magazine's list of Discoveries of the Year after he forced the global scientific community to take another look at the role of duplicate genes in species evolution. The breakthrough in fundamental research cast doubt on the dominant model in biology, boldly contradicting beliefs about mutational robustness and fragility through time.



---

**JEAN-PIERRE GRÉGOIRE**  
Not Just Any Pharmacist

Jean-Pierre Grégoire was the 2018 recipient of the Louis Hébert Award, the Québec Pharmacists Guild's highest honour, recognizing his decades-long career as pharmacist, professor, dean of Pharmacy, and chair of the Guild.



---

**MARIE-ÉLISE SAMSON**  
For Sustainable Agriculture

Marie-Élise Samson is a doctoral candidate in plant biology involved in sustainable agriculture research and awareness. She was awarded a Vanier Canada Graduate Scholarship and the Laure Waridel Bursary from Équiterre.



---

**PIERRE CAUCHON**  
The Love of Teaching

Pierre Cauchon took home an Award of Excellence in teaching for his work as a lecturer in economics. He's the type who always has an ear out—listening to the wide range of students that attend his classes. His versatility and ability to make complex ideas understandable garner rave reviews as an example of what Université Laval's teaching staff can do.



---

**VANESSA TREMBLAY**  
Proud Graduate

Vanessa Tremblay hails from the Charlevoix town of Clermont. She was the 300,000th person to receive a degree from Université Laval—a symbol of the pride of ULaval alumni world-wide.



---

**FABIOLA FORTEZA**  
Elite Student Athlete

Fabiola Forteza is a proud member of the Rouge et Or Rugby team and was selected as one of the year's Top 8 Academic All-Canadians. On average, just under 40% of all Rouge et Or athletes appear on the U Sports and RSEQ academic honour roll.

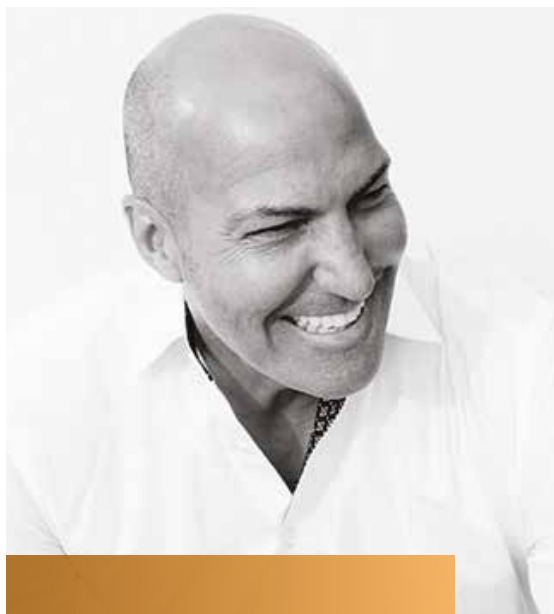
# ULaval Humanity...



---

## **VICTORIA THÂN** **Philanthropist of the Future**

Victoria Thân was named young philanthropist of the year at Fondation de l'Université Laval's 2018 Ceremony of the Remarkables. She's a member of the Foundation's Student Squad and the Enactus social entrepreneurship club, vice president of the Université Laval Young Philanthropists, and a seasoned volunteer.



---

## **ÉRIC DUPONT** **Inspiring Generosity**

Éric Dupont is president and chair of the board of Immanence Integral Dermo-Correction and the first to join the Major Campaign as one of the One Hundred Associates—leaving a bequest of \$1 million or more in his will.



# ULaval ...to Humanity



---

## **AN INCREDIBLE INTERNATIONAL OPPORTUNITY FOR ENTREPRENEURS**

Future students with a passion for entrepreneurial values will have the opportunity for a supplementary placement at Université Laval's new partner, Babson College in Boston, a global powerhouse in entrepreneurship.

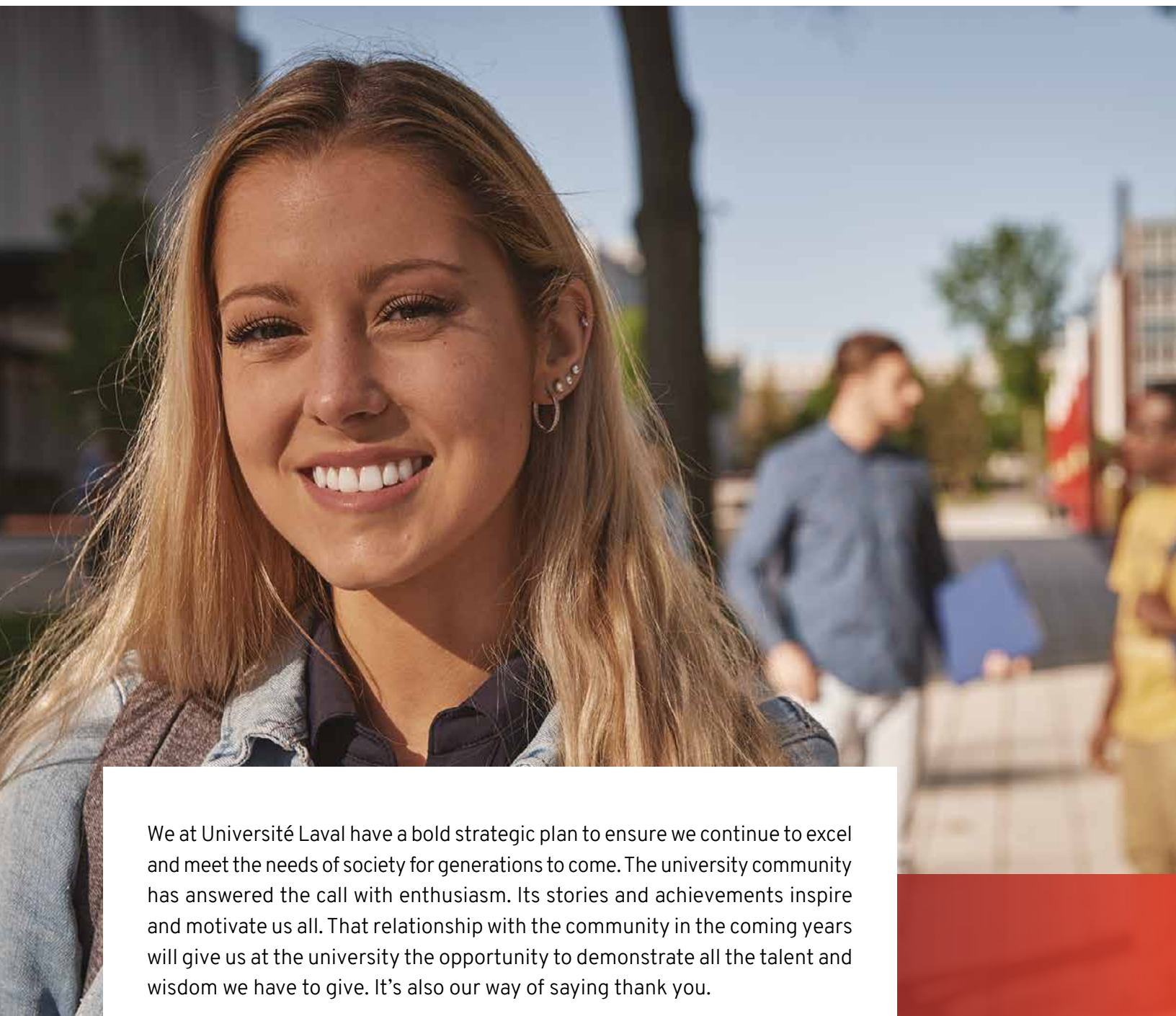


---

## **ELIZABETH COULOMBE AND VALÉRIE LALIBERTÉ'S TERO: Composting Made Easy**

Support from business accelerator and incubator Entrepreneurship Laval helped Elizabeth Couombe and Valérie Laliberté invent Tero, a soon-to-be-released composter that turns organic waste into plant and garden fertilizer with none of the hassles.

# ULaval Gathering Force



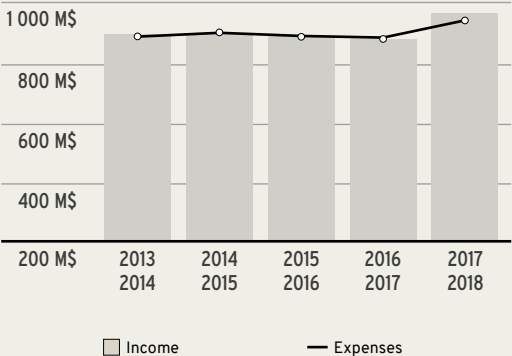
We at Université Laval have a bold strategic plan to ensure we continue to excel and meet the needs of society for generations to come. The university community has answered the call with enthusiasm. Its stories and achievements inspire and motivate us all. That relationship with the community in the coming years will give us at the university the opportunity to demonstrate all the talent and wisdom we have to give. It's also our way of saying thank you.

# ULaval

## Financial Statements

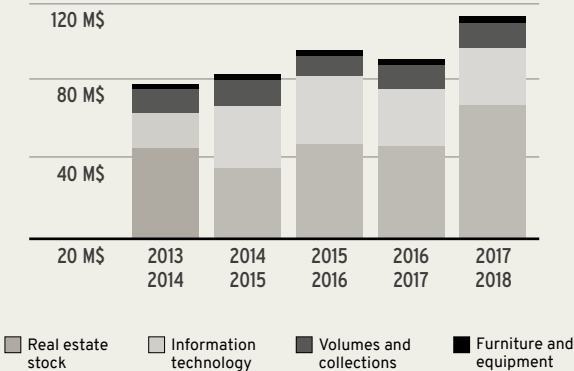
As a modern, transparent institution, Université Laval makes its financial statements accessible to the entire university community.

### Historical results



In recent years, the correlation between disposable income and expenses incurred has been maintained.

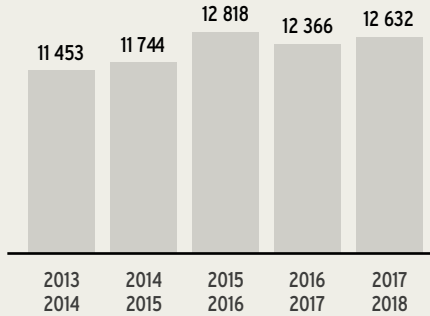
### Historical investments



The proportion of investments in information technology and infrastructure has increased in recent years.

## Some benchmarks

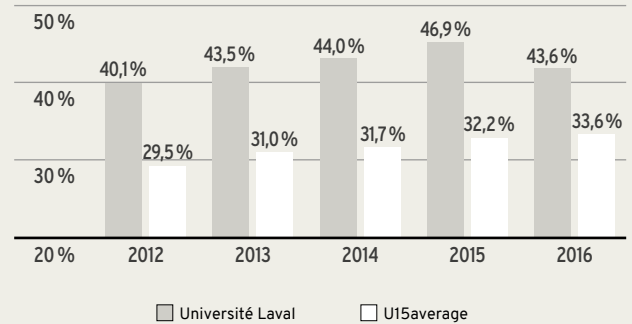
### Diplomas and certificates awarded



Université Laval is among Canada's leading universities in terms of the number of diplomas and certificates awarded. More than 80% of undergraduate students earn a diploma, for the fourth highest graduation rate in the country.

Source : Données institutionnelles, lecture au 1<sup>er</sup> octobre 2018

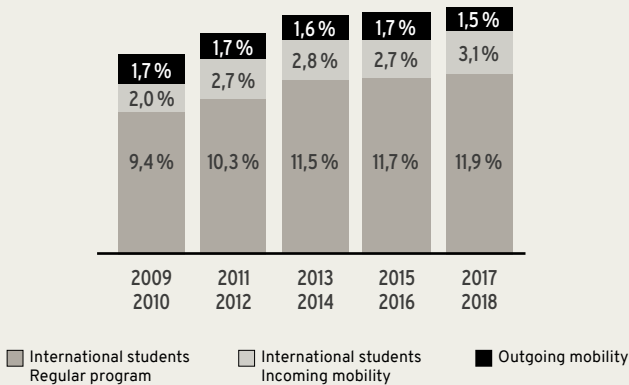
### Cross-sector, collaborative publications



Université Laval has one of the highest cross-sector research publication rates among universities in the U15 (Canada's major research universities). Our researchers achieve excellence in collaboration with the private, hospital, and government sectors.

Source : Données bibliométriques compilées par l'Observatoire des sciences et des technologies (OST), recensées à partir des bases de données de Clarivate Analytics. Mise à jour en novembre 2017.

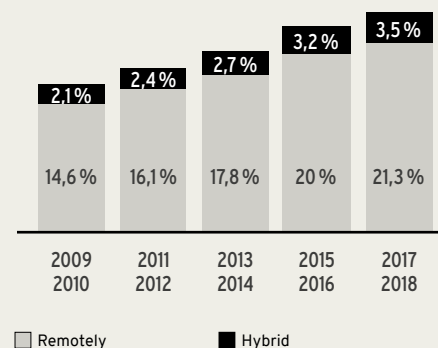
### Student body with international experience



Université Laval welcomed 21% of Québec students awarded scholarships under the program for international mobility and short stays outside Québec, despite a student population representing only 14% of the total Québec university network.

Sources : Données institutionnelles (MoveOn) et système de gestion sur l'effectif universitaire (GDEU) du ministère de l'Éducation et de l'Enseignement supérieur (MEES)

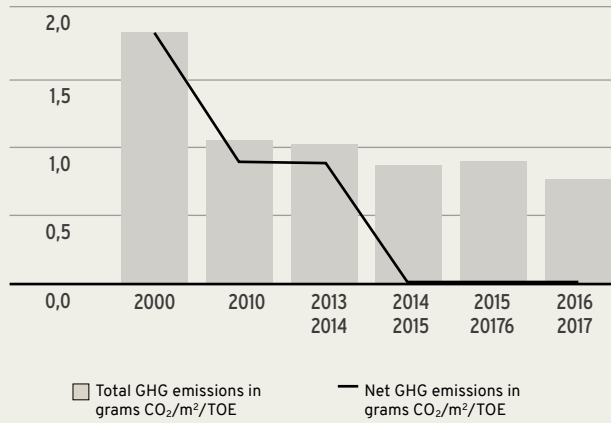
### Proportion of remote or hybrid student credits



While maintaining predominantly classroom-based education activities on campus, nearly a quarter of Université Laval's student credits were awarded in a "flexible format," either remotely or in hybrid mode.

Source : Données institutionnelles

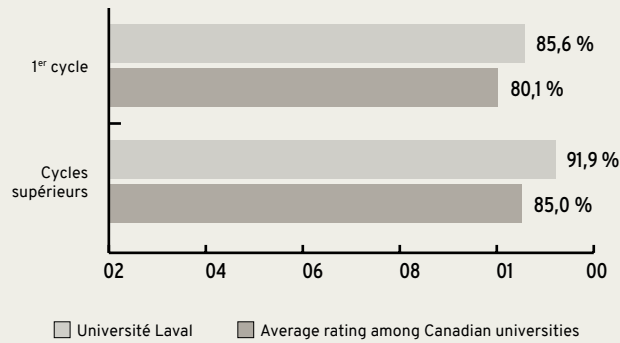
## Greenhouse gas reduction



The first voluntarily carbon neutral university in Canada, Université Laval is known as a model living environment. The 2016 renewal of the university's gold rating under the STARS program demonstrates its commitment to sustainable development.

Sources : Rapport sur le développement durable et données institutionnelles

## Student satisfaction rating



Two North American surveys confirm that students' overall satisfaction with the education offered at Université Laval is higher than average among students at Canadian universities.

Sources : Enquêtes NSSE (National Survey on Student Engagement) et CGPSS (Canadian Graduate Programs Satisfaction Survey), effectuées sur une base triennale.

# ULaval

## Gouvernance

### BOARD OF DIRECTORS (BOD)

(from May 1st to November 23, 2018)

The board of directors is an independent body that ensures that the university is managed in exemplary fashion. It approves and supports strategic directions and approves the major projects of the institution.

Voting members (Section 71 of the Statutes)	
Rector	Sophie D'Amours*
Executive Vice Rector and Vice Rector of Academic and Student Affairs	Robert Beauregard*
Dean	François Gélinau*
Professors (3)	Marc-André Sirard* Robert Lagacé Thierry Ollevier
Lecturer	Christine Gauthier
Graduate student	Philippe Dubois*
Undergraduate students (2)	Xavier Bessone Cédric Lacombe
Department manager	Loubna Ghaouti*
Professional administrative staff	Najat Aattouri
Administrative support staff	Luc Brouillette
Graduate appointed by the Université Laval Alumni Association	Jean Raby
Individual appointed by La Fondation de l'Université Laval	Danielle G. Morin
Individuals appointed by the BoD (7) including the chair	Marie-France Poulin Paule-Anne Morin Guy Lavallée Barbara Poirier* Stéphan La Roche Claude Tessier Marie Lamontagne
Government appointees (3)	Vacant Sylvie Dillard Lise Verreault
Non-voting members (Section 72 of the Statutes)	
Vice Rectors (4)	André Darveau* Eugénie Brouillet* Lyne Bouchard* Rénald Bergeron*
Secretary General	Monique Richer*

\* Members designated by an asterisk are also members of the Executive Committee.

## UNIVERSITY COUNCIL (UC)

(from May 1st to November 23, 2018)

The University Council exercises authority over academic issues such as grades, degrees, certificates, and study programs and is in charge of various appointments, promotions, and awards at centres and institutes.

Voting members (Section 90 of the Statutes)		
Rector		Sophie D'Amours*
Vice Rectors		Robert Beauregard Lyne Bouchard Eugénie Brouillet André Darveau Rénald Bergeron
Secretary General		Monique Richer
Deans (16)	Planning, Architecture, Art and Design	Alain Rochon
	Law	Anne-Marie Laflamme
	Forestry, Geography and Geomatics	Guy Mercier
	Arts and Human Sciences	Guillaume Pinson
	Medicine	Julien Poitras
	Dental Medicine	Cathia Bergeron
	Music	Carmen Bernier
	Pharmacy	Jean Lefebvre
	Philosophy	Luc Langlois
	Business Administration	Michel Gendron
	Agriculture and Food Sciences	Jean-Claude Dufour
	Education	Fernand Gervais
	Science and Engineering	André Zaccarin
	Nursing	Mireille Lavoie
	Social Sciences	François Gélinau
	Theology and Religious Sciences	Gilles Routhier

## UNIVERSITY COUNCIL (CU)

Voting members (Section 90 of the Statutes)		
Dean of the Graduate and Postdoctoral Studies Faculty		Josée Bastien
Professors (25)	Planning, Architecture, Art and Design	André Potvin
	Law	Sophie Verville
	Forestry, Geography and Geomatics	André Desrochers
	Arts and Human Sciences (2)	Johanna-Pascale Roy Vacant
	Medicine (5)	Claire Hudon François Berthod Audette Sylvestre Véronique Moulin Georges Lévesque
	Dental Medicine (alternation)	Pierre-Éric Landry
	Business Administration (2)	Diane Poulin Fayez Fouad Boctor
	Agriculture and Food Sciences (2)	Sylvie Turgeon Yves Desjardins
	Education (2)	Simon Larose Frédéric Guay
	Science and Engineering (4)	Luc Beaulieu Nadia Tawbi Nadir Belkhiter Vacant
	Social Sciences (3)	Thierry Giasson Josée Savard Pier-Luc Bilodeau
	Pharmacy (alternation)	Olivier Barbier



## UNIVERSITY COUNCIL (CU)

Voting members (Section 90 of the Statutes)	
Lecturers (2)	Louise Néron Louis Lefrançois
Research professional	Rachel Lépine
Undergraduate students (4)	Steve Boudreau Alexa-Maude Raymond Jimena Ruiz Aragon Mathieu Montégiani
Graduate students (4)	Ariane Keck Kevin Villeneuve-Tremblay Alexia Caillier Ibrahima Massagninni Kone
Professional administrative staff	Sylvain Lavoie
Administrative support staff	Carole Carbonneau
College representative	Mario Landry
External research community representative	Jacques L. Laliberté
Directors of research centres or institutes recognized by the UC (2)	Thierry Badard François Laviolette
Department manager or member of senior administrative staff	Denis Bussière
Non-voting members (Section 91 of the Statutes)	
President, Academic Council	Marie Audette
President, Research Board	Charles M. Morin
Chair, Student Affairs Committee	Éric Philippe
General Manager, Undergraduate Program Office	Caroline Senécal
General Manager, Continuing Education Department	André Raymond
Institute director	Louis Bélanger

---

## MANAGEMENT

The University's management staff is led by the rector. It is resolutely committed to Université Laval's mission and to the fulfilment of the promises and aspirations contained in the strategic plan.

Sophie D'Amours	Rector
Guy Allard	Deputy Vice Rector, Human Resources
Robert Beauregard	Executive Vice Rector Vice Rector, Academic and Student Affairs
Réналd Bergeron	Vice Rector, External and International Affairs and Health
Lyne Bouchard	Vice Rector, Human Resources
Eugénie Brouillet	Vice Rector, Research, Creation and Innovation
Yan Cimon	Deputy Vice Rector, External and International Affairs and Health
André Darveau	Vice Rector, Administration
René Lacroix	Deputy Vice Rector, Administration
Monique Richer	Secretary General
Claude Savard	Deputy Vice Rector, Academic and Student Affairs
Caroline Sénécal	Deputy Vice Rector, Academic and Student Affairs
Michel J. Tremblay	Deputy Vice Rector, Research, Creation and Innovation

---

## PHOTOS

Jacques Beardsell : page 18 (bottom)

Francis Bouchard : page 20 (top)

Hélène Bouffard : page 5

David Cannor : page 24 (top)

Joël Crépeau : page 19 (top)

Elias Djémil : page 10 (top)

David Doelman : page 10 (bottom)

Hombeline Dumas : pages 12 (top) and 13 (top)

Équiterre : page 23 (row 1 : photo 3)

Lise Fillion : page 14 (bottom)

Global Business Challenge : page 18 (top)

Pierre Yves Laroche (VOLTAIC) : page 12 (bottom)

Le Soleil – Pascal Ratthé : page 23 (row 2, photo 3)

Caroline Ménard : page 7 (top)

OSEntreprendre : page 25 (bottom)

Marc Robitaille : pages 6 (top) and 11 (top)

Jean Rodier : pages 9 (top), 14 (top),  
23 (row 2, photo 2) and 25 (top)

Scola.ca : page 20 (bottom)

Gregory Brais Sioui : page 6 (bottom)

Joëlle Taillon : page 15 (top)

Brigitte Thériault : page 24 (bottom)

Université Laval : cover, 4,8, 11 (bottom), 13 (bottom),  
16, 17, 23 (row 1 : photos 1, 2 et row 2, photo 1) and 26

Dany Vachon : page 7 (bottom)

